THE SPAC BOOM -**CURRENT TRENDS** AND WHAT YOU NEED TO KNOW



September 2020

Speakers



Albert Vanderlaan Partner, Orrick T +1 617 880 2219 E avanderlaan@orrick.com



Karen Dempsey Partner, Orrick T +1 415 773 4140 E kdempsey@orrick.com



Amanda Galton Partner, Orrick T +1 415 773 5738 E agalton@orrick.com



Matthew Gemello Partner, Orrick T +1 650 614 7329 E mgemello@orrick.com



Lucy Wang Managing Director, JP Morgan

E lucy.j.wang@jpmorgan.com

IPO Issuance Has Accelerated Given a Constructive Market Backdrop



2019 - 2020YTD IPO issuance by sector

By proceeds raised 2020YTD Consumer Real Estate 6% 2% Financials 7%



Above/Below/Within filing range¹







Source: Dealogic, Bloomberg and FactSet as of 09/25/20. Excludes deals <\$50mm and CLEFs. Median Offer/30-day represents offer/current for those IPOs that have not reached 30 days ¹ By number of deals; excludes SPACs



SPACs Have Become a Significant Portion of the IPO Market

Annual U.S. SPAC IPO volume (\$bn)



# deals	13	9	29	37	52	102
# closed	12	8	23	24	6	0
Avg size	\$269	\$366	\$335	\$278	\$252	\$402
Largest deal	\$500	\$690	\$1,035	\$690	\$690	\$4,000
% of IPO mkt	11%	15%	20%	18%	22%	44%

Source: Dealogic as of 9/25/20 ¹Includes SPAC IPOs ≥\$100mm since 2015 Note: Performance data for closed transactions Status of SPAC IPOs since 2015 (\$81bn | 242 SPACs)



SPACs looking for targets by sector (\$45bn | 126 SPACs)



Overview of the 25 Most Recent SPAC IPOs

Pricing date	Issuer	SPAC IPO size (\$mm)	Forward purchase agreement	Repeat issuer	Warrant structure	Sponsors	Affiliated firms	Target sector	Acquisition limit months
	FinTech Acquisition IV	\$200		4	1/3	Betsy Cohen, Daniel Cohen, James McEntee, Douglas Listman	Cohen & Co	FinTech – data processing, storage and transmission services, data bases, payment processing services	
09/24/20	Vector Acquisition Corp	300			1/3	Alex Slusky, David Fishman, David Baylor	Vector Capital	Technology and technology-enabled services	24
09/23/20	Peridot	300			1/2	Alan Levande, Markus Specks	Carnelian Energy Capital Management	Environmentally sound infrastructure, industrial applications and disruptive technologies	24
09/22/20	VPC Impact	200			1/2	John Martin, Gordon Watson, Olibia Stamatoglou	Victory Park Capital Advisors	FinTech	24
09/22/20	ArcLight Clean Transition	250			1/2	Daniel Revers, Jake Erhard, Marco Gatti	ArcLight Capital Partners	Sustainability of energy and natural resources	24
09/21/20	PMV Consumer	175			1/2	Kasper Jakobsen, Joseph Gabelli, John Givissis, Peter Goldstein	Gabelli Group	Consumer and the technology, infrastructure and supply chain components that enable consumer consumption	24
09/21/20	Falcon Capital	345		~	1/3	Alan Mnuchin, Saif Rahman	Eagle Equity Partners	Media, digital media/consumer technology, interactive entertainment and related industries	24
09/18/20	North Mountain	115		~	1/2	Charles Bernicker, Nicholas Dermatas	Millais Limited	FinTech	24
09/17/20	Alpha Healthcare	100		4	1/2	Rajiv Shukla, Patrick Sturgeon	-	Healthcare	24
09/16/20	Executive Network Partnering	360			1/4	Alex Dunn, Paul Ryan	Solamere Capital	Generalist	24
09/16/20	Oaktree Acquisition Corp II	250		*	1/4	Patrick McCaney, Alexander Taubman, Zaid Pardesi	Oaktree Capital Management	Industrial and consumer	24
09/16/20	ACON S2	250			1/3	Adam Kriger, John Roush	ACON Investments	Sustainability	24
09/16/20	Reinvent Technology Partners	600			1/4	Reid Hoffman, Mark Pincus, Michael Thompson	Reinvent Capital	Consumer internet, mobile garning, or broader technology sectors	24
09/15/20	Sandbridge	200			1/2	Ken Suslow, Richard Henry	Sandbridge Capital	Consumer	24
09/15/20	Equity Distribution	414			1/3	Sam Zell, Bill Galvin, Philip Tinkler	Equity Group Investments	Industrial	24
09/14/20	Software Acquisition II	150		4	1/2	Jonathan Huberman, Mike Nikzad	-	Technology – Software	24
09/11/20	Ribbit LEAP	403	✓		1/5	Micky Malka	Ribbit Capital	FinTech	24
09/10/20	TWC Tech Holdings II	694	×	*	1/3	Adam Clammer, James Greene, Rufina Adams	True Wind Capital	Technology and technology-enabled services	24
09/10/20	Broadstone	300			1/2	Hugh Osmond, Marc Jonas, Edward Hawkes	-	Generalist in the UK and Europe	24
09/10/20	Tortoise Acquisition Corp II	345	~	*	1/4	Vincent Cubbage, Stephen Pang	Tortoise Capital	Energy transition or sustainability	24
09/10/20	Starboard Value	360	~		1/6	Jeffrey Smith, Martin McNulty, Kenneth Marlin	Starboard Value	Technology, healthcare, consumer, industrials and hospitality & entertainment sectors	24
09/10/20	Prime Impact I	345			1/3	Michael Cordano, Mark Long, Jim McLean	-	TMT, Med Tech and Industrial Tech	24
09/09/20	NavSight Holdings	230			1/2	Robert Coleman, Jack Pearlstein	-	Technology focused on U.S. government customers supporting national security, intelligence and defense	24
09/08/20	Cohn Robbins Holdings	828			1/3	Clifton Robbins, Gary Cohn, Charles Kwon	-	Consumer and, within the technology sector, software and fintech	24
09/03/20	BCTG Acquisition	145	×		-	Aaron Davis, Christopher Fuglesang, Michael Beauchamp	Boxer Capital	Biotechnology	24

Note: Includes SPAC IPOs ≥\$100mm Source: Dealogic, Company filings, as of 9/25/20



Trading Performance for SPAC M&A Deals Has Varied by Sponsor and Sector

47%

35%

Largest de-SPACings since 2015



Average price performance of closed M&A¹



14%

(9%)

(13%)

(46%)

Most recent announced SPAC acquisitions

M&A announ. date	Pricing date	Issuer	SPAC IPO size (\$mm)	M&A firm value (\$mm)	PIPE / Conv. Pret		% redemptions	IPO / current
09/24/20	07/25/19	Switchback Energy	\$300	\$2,401	\$225	ChargePoint	NA	52%
09/23/20	01/23/20	Gores Holdings IV	425	16,052	500	United Wholesale Mort.	NA	8%
09/21/20	11/16/17	Legacy Acquisition	300	331	-	CARID	77%	7%
09/18/20	07/11/19	Pivotal Acquisition I	230	1,087	150	³ XL Fleet	NA	31%
09/15/20	04/27/20	Social Capital II	414	4,768	600	Opendoor	NA	81%
09/09/20	06/06/19	Haymaker II	400	1,978	-	ARKO Corp.	NA	3%
09/08/20	07/17/19	Conyers Park II	450	5,200	500	Advantage Solutions	NA	6%
09/08/20	05/19/20	B Riley Principal II	175	517	40	Eos Energy Storage	NA	8%
09/03/20	06/25/20	Kensington Capital	230	3,321	500	QuantumScape	NA	95%
09/02/20	03/05/20	Flying Eagle	690	3,250	159	Skillz	NA	28%
Mean:			\$361	\$3,891			77%	32%
Median:			\$350	\$2,826			77%	18%

Average price performance of announced M&A by sector²

33%

M&A announ. date	Pricing date	Issuer	SPAC IPO size (\$mm)	M&A firm value (\$mm)	PIPE / Conv. Pret		% redemptions	IPO /
09/23/20	01/23/20	Gores Holdings IV	\$425	\$16,052	\$500	United Wholesale Mort.	NA	8%
07/13/20	02/13/20	Churchill Capital III	1,000	11,138	2,567	MultiPlan	NA	13%
12/10/19	06/07/18	GS Acquisition	690	5,318	1,239	Vertiv	0%	89%
09/08/20	07/17/19	Conyers Park II	450	5,200	500	Advantage Solutions	NA	6%
09/15/20	04/27/20	Social Capital II	414	4,768	600	Opendoor	NA	81%
01/14/19	09/06/18	Churchill Capital	690	4,229	15	Clarivate Analytics	0%	190%
09/16/19	10/18/17	Mosaic Acquisition	345	4,197	325	Vivint Smart Home	90%	84%
08/16/17	03/23/17	Silver Run II	1,035	3,836	-	Alta Mesa & Kingfisher	0%	NA
03/03/20	05/15/18	VectolQ	230	3,324	525	Nikola	0%	372%
09/03/20	06/25/20	Kensington Capital	230	3,321	500	QuantumScape	NA	95%
Mean:			\$551	\$6,138			18%	104%
Median:			\$438	\$4,499			0%	84%

Source: Dealogic; Company filings, as of 9/25/20

Note: Includes deals ≥\$100mm IPO size; price performance includes performance of both common and warrant _____4

¹ Performance since IPO for transactions closed in given year

² Performance since IPO for M&A announcements for SPACs priced since 2015

³FPA structured as up to \$150mm, M&A transaction sources only includes \$150mm PIPE

The Phases of a SPAC

DE-SPAC TRANSACTION



- Engage SPAC advisors
- Incorporate/organize SPAC and issue sponsor shares
- File registration statement with SEC for initial public offering of SPAC units (shares + warrants)
- Sponsor capitalizes SPAC with "risk capital" (4-5% of IPO proceeds) to cover post-IPO working capital + underwriter fees
- Capital held in trust account for use in business combination
- Following completion of IPO:
 - SPAC begins regular SEC reporting per SEC/stock exchange rules

- Identify target of business combination
- Commence full scope diligence
- Negotiate business combination agreement
 - Resale arrangements of target stockholders
 [cash-out acquisition vs. stock-for-stock]
- Arrange fully committed PIPE and/or debt financing, and related limited marketing process
- Prepare in parallel proxy/S-4 documentation to be filed with SEC post-announcement
- Sign and announcement:
 - -Business combination
 - Additional capital-raising transaction (PIPE or debt)

- File proxy statement/S-4 with SEC
- Commence process to secure SPAC stockholder approval/trigger redemption rights
- Commence process to secure target stockholder
 approval
- Procure antitrust and any other transaction-specific approvals
- Close business combination and PIPE/debt financing
- File Super Form 8-K with SEC
- File resale shelf registration statement for PIPE investors, if applicable

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-SPAC commences search for target

De-SPACing Process Timeline Phases 2 & 3

There are two broad workstreams in Phase 2 & 3 of the transaction:

- Marketing | Create investor presentation, finalize public projections, prepare for investor meetings
- Legal | Generate key documents (subscription agreements, definitive agreement, ancillary documents)

However, the closing timeline is ultimately determined by the proxy filing (and financials); below is a sample timeline we have used on prior deals that assumes a roughly 4 to 5 month time period.

		Month 1				Month 2				Month 3			Month 4					Month 5				Month 6			
Week:	1	2	3	4	1	2	3	4	1	2	3 4	. 1	2	З	3 4	1	2	3	4	1	2	3	4		
Organization meeting	*																								
Negotiate LOI																									
Execute LOI					\star																				
Draft investor presentation																									
Negotiate definitive agreement																									
Prepare PIPE documents (sub. agreements, etc.)																									
Conduct PIPE marketing road show																									
Collect executed subscription agreements										\star															
Executive definitive agreement and announce transaction											*														
Draft merger proxy/registration statement																									
File proxy/registration statement (if financials ready)													*												
SEC comment and response period																									
Transaction road show																									
File and mail definitive proxy/registration statement																									
Redemption cut-off date, shareholder vote, transaction close																					*				

SPAC PIPE Process

- A SPAC PIPE can be accomplished in an efficient process that supports the longer-term execution process (and is often simultaneous).
- Potential PIPE investors are first wall-crossed and only receive information that will be shared at announcement; some investors may come under NDA in limited circumstances.
 - They will typically receive access to a data room that includes at least an investor presentation, summary risk factors and a subscription agreement.
 - Other potential documents include the nonbinding LOI, a draft merger agreement (often provided 24-48 hours in advance of signing), audited financials and even a draft of the merger proxy (if prepared).
- Investors conduct 'public-style' due diligence they do not receive information that is not shared with the general public (no MNPI).
- However, PIPE investors do receive projections which are shared with the public announcement.

Week 1		Week 2		Week 3	Week 4
 PREPARATION Select investors Finalize documents Agree on wall crossing script Begin investor outreach 	Conde wall-cShare	TING MEETINGS uct roadshow following ross management presentation de data room access	 Co Ne Su Ex 	OTIATIONS onduct targeted follow-up egotiate form bscription agreement raluate need for ditional marketing	NNOUNCEMENT PREPARATION Collect executed subscription agreements Prepare to execute merger agreement and announce transaction

Example Post-Closing Ownership Breakdown (Assumes \$552M SPAC IPO)

The following charts reflect: (i) hypothetical \$552 million SPAC IPO; (ii) post-SPAC IPO the public owns 55.2 million shares in the SPAC and the founder owns 13.8 million shares, for the standard 80/20 percent split; (iii) assume no redemptions or forfeitures; (iv) \$500 million PIPE at \$10 per share; (v) pro forma combined company equity value of \$2.9 billion; and (vi) excludes the impact of SPAC warrants.



Pre-Transaction Considerations

Operating Company Investor Considerations

- Lock-Ups/Registration Rights
- Evaluation of necessary approvals / waivers
 - Likely not a deemed liquidation event as will not constitute a change of control
 - Will not trigger traditional IPO auto-convert provisions
 - Conversion of convertible notes will often not be triggered
- Pre-transaction financing considerations modifying documentation proactively in anticipation of a De-SPAC transaction
- Operating Company Control and Board Considerations
 - Post-Combination Board Composition
- Tensions between founders, stockholders, board and other constituent groups

Q&A



Albert Vanderlaan Partner, Orrick T +1 617 880 2219 E avanderlaan@orrick.com



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Amanda Galton Partner, Orrick T +1 415 773 5738 E agalton@orrick.com



Matthew Gemello Partner, Orrick T +1 650 614 7329 E mgemello@orrick.com



Lucy Wang Managing Director, JP Morgan

E lucy.j.wang@jpmorgan.com

